

Meeting Minutes – May 29, 2018- 2:00pm-4:00pm

Location: SB Harbor Room

Members Present: Chuck Haines, Joe Incandela, Ann Jensen Adams, Martin Shumaker, Patricia Fumerton, David Paul, Pierre Wiltzius, Henning Bohn, David Marshall, Joel Michaelson

Members Absent: Hieu Le, David Stamps

Alternates Present: Deborah Karoff

I. Announcements

A. State Budget Review

Acting Assistant Chancellor, Finance and Resource Management, Chuck Haines reported on the final negotiation phase of the state budget. The Senate and the Assembly have issued their proposed revisions to governor's May revision.

The Senate proposes the following funding initiatives for the UC:

- 3% increase in general funds
- \$100M towards deferred maintenance
- \$70M to offset tuition and student service increases
- \$25M in permanent funding to address over-enrollment
- \$10M to fund the 2-1 California freshman to transfer student ratio
- \$40M in general funds to replace the Prop 56 funding program

The Assembly proposes the following funding initiatives for the UC:

- \$70M to offset tuition and student service increases

- \$12.5M in permanent funding to address over-enrollment
- Request of UCOP for a study to redirect more funding toward campuses
- UC to enroll another 2500 or the state will reduce funding to reflect enrollment shortfall
- \$120M from Prop 2 to fund the UC retirement program's unfunded liability as long as UC renews the defined contribution pension option for represented employees

Both the Senate and the Assembly proposed a series of initiatives that could result in another \$10M to \$2M in funding. Budget negotiations resulted in agreement on the proposal of \$70M in lieu of tuition increases and compensation between \$25M and \$12.5M to address over-enrollment. The state will consider UCOP/Path funding in a separate budget. The intent is for the governor to sign the Budget Act in June.

II. Minutes

The minutes from April 24, 2018 were approved as written.

III. Consent Item (none)

IV. Action Items (none)

V. Discussion Items

A. Capital Needs Presentation: Graduate Division (C. Genetti)

Dean Carol Genetti gave a slide presentation on the space needs for the Graduate Division. The focus was population growth and the residential, academic and administrative aspects of the division. Over the past 10 years, the graduate student population has fluctuated while faculty numbers have grown. By division, MLPS and COE have experienced the highest growth percentages. Most graduate students are in doctoral pre-advancement level. Among graduate student populations, 29% are international, 17% are URM (Under Represented Minority) and 44% are female. These groups particularly impact the space needs of the Graduate Division. For example, there should be space that makes it easier for women to have families while they are students.

Dean Genetti reported on campus housing. 47.5% of graduate students live in either single student or family housing. 85% of occupants in family housing are graduate students. There is a wait list of several hundred students with families for housing. The average wait time for a student with a child is 3 – 9 months and without a child, 9 – 12 months. The one and two bedroom facilities that campus designates for families are West Campus, Storke 1 and 2. The facilities are between 53 and 37 years old. Monthly rentals are between \$1156 and \$1,488.

Though reasonably priced comparatively, graduate student housing is not commensurate with graduate student salaries at \$1,973.78 per month. Family and Student Housing needs increased capacity and lower rents to suffice. Genetti proposed a project to rebuild and expand West Campus housing whereby Santa Ynez Apartments could serve as surge space.

There is also continuing demand for increased, affordable housing for single graduate students. The campus offers San Clemente, opened in 2008-2009, with rental rates for 2 to 4 bedroom units between \$874 and \$764 per person. In the spring of 2016, the Chancellor lowered the rent in San Clemente by 20%. Today rental rates represent 38.7% of a TA's post-tax salary. The occupancy rate is at 94.99%. This year, UCSB began enforcing a 2-year limit on San Clemente residency, resulting in 450 students being told their contracts would not be renewed. Less than 50% of a waiting list of over 100 have received contracts.

Campus requires 300-400 more units to accommodate single graduate students. One idea might be the purchase of an apartment complex in Isla Vista in partnership with current building owners. Affordability impacts recruitment, and financial stress compromises productivity. It is critical to support graduate students with affordable housing.

Dean Genetti reported on the Graduate Division academic and staff spaces that serve a multitude of functions such as outreach, admissions, academic advising and policy, marketing, development and more. Staff has almost doubled in five years. The Graduate Division requires accommodation of at least 45 staff plus 10 student workers. The organization is located in six buildings across campus, predominately in Cheadle Hall where individual workspaces are cramped, and file storage space is at a premium. Administrative space needs to include office/workstations, a conference room, and a kitchen/common area. Student foot traffic and advising functions create privacy issues that space plans also need to consider.

Less than half the departments on campus allocate space for graduate students. Although data varies by department, 64% of those occupants express a lack of satisfaction with the size, noise, quality of furnishings, and security. With respect to access to space for creative activities, MLPS expresses the highest satisfaction while Social Sciences reports the lowest.

In conclusion, Dean Genetti emphasized the following needs:

- more affordable housing options for single graduate students, either a new complex or a dedicated complex in Isla Vista
- rebuild and expanded West Campus to increase housing for student families
- solve the crisis in administrative office space
- improved teaching and research spaces
- design that accommodates non-traditional students (e.g. lactation rooms, single-gender bathrooms)

B. Capital Needs Assessment (C. Haines)

Assistant Chancellor Haines gave a slide presentation to summarize the consultative process that identifies capital needs for inclusion in the campus' 10-Year Capital Financial Plan (CFP) to submit to UCOP later this summer. In preparation, CPC has reviewed 11 presentations from the individual colleges and divisions over the last academic year. The committee heard the following themes:

Student Affairs:

- More focused on renewal of spaces
- Space deficit of 35k ASF
- The nature of services has changed for many departments including CAPS, CARE, SMHCS, ADP

College of Creative Studies:

- Current space is undersized and 75 years old
- Space solution needs to continue to “foster the model” of CSC

Gevirtz Graduate School of Education:

- Classroom technology outdated
- Some space not fully utilized

Humanities & Fine Arts:

- Space deficit (87k-106k ASF)
- Aging assets and deferred maintenance (\$100M+)
- # of renewals needed, new class rooms Space needs for the new HFA generation

Administrative Services:

- Police station visit was impactful; community public safety is a top priority
- FM and DCS trailers are dilapidated
- Aging assets and deferred maintenance

Bren School of Environmental Science and Mgmt:

- Planning a New Building and renovation for Bren Hall
- Space deficit (teaching & meeting, labs, offices)

Mathematical, Life and Physical Sciences:

- # of renewal projects needed
- Space deficit (28k ASF); projected 78k in 2026-27
- Aging assets and deferred maintenance (\$300M+)

College of Engineering:

- With completion of Henley Hall and Engineering III, still behind on space needs
- Space deficit (92k ASF); @ 80% of space need even after Henley and E3

- Undergraduate teaching lab spaces crowded and outdated

Intercollegiate Athletics:

- need for modernizing facilities
- Aging assets and deferred maintenance
- Need for more up-to-date facilities

Graduate Division: (noted above)

Common complaints across user groups include the fact that space is not keeping up with enrollment growth. Deferred maintenance and aging assets also present a major challenge. Space often does not meet current and future needs in terms of classroom technology and flexibility to foster collaboration and interdisciplinary relationships. Campus requires more state of the art labs and research space. Student Services requires more space that is conducive to student health and physical and mental wellbeing. Planning space around campus needs as opposed to people or departments is critical moving forward.

Assistant Chancellor Haines showed slides that reported a capital financial plan in 4 options where columns prioritized projects by year and likelihood of fruition, i.e. short term vs. long term vs. aspirational. In each option, color-coding in red indicated approved projects. They include Henley Hall, the Classroom Building, Music Seismic, and Ocean Walk 4 & 5.

The tables reflect recommendations by the Council on Planning and Budget (CPB) who have guided Campus in determining institutional priorities. They have provided project bench-marking against other campuses. Of note, CPB has endorsed the New Physics Building, Engineering III, and Music Seismic for funding. CPB also notes choices in 2022-23 and 23-24 for state funded instruction and research buildings. The trend is to plan for multiple disciplines and departments within the same building.

The committee selected Option 1 and revised it to note additional projects in the years 2022-24 and 2025-28. Budget and Planning will update the list and submit it to UCOP later this summer for approval by the regents in November. Once approved, it will appear in the 2018-28 Capital Financial Plan in final format. The campus anticipates a general obligation bond measure in 2020. The hope is for project funding to begin at that time.

Assistant Chancellor Haines stressed that generic project titles for new buildings and major renovations as indicated for years 2022 through 2028 on the table will suffice for now. The current objective is to compile a list of the campus' needs as comprehensively as possible to UCOP and the state in anticipation of future funding. Campus will be tasked over the next year to further develop the projects' scope and definition. Building needs expressed by the committee involved:

- Mixed use buildings that offer a combination of lab, classroom and office space shared by different departments
- Building programs to consider the practicality and cost benefits associated with locating labs on ground floors
- Designing buildings for flexibility as an important strategy to ensure adaptability to the changing needs of the campus as a whole

The future uncertainty of funding for the campus' capital program is a major issue. Unlike other UC campuses with medical centers to generate income, Santa Barbara lacks flexible capital. It has relied solely on private donors and general obligation bonds to fund its projects. It is important to explore different methods, including public-private partnerships, to ensure the campus meets its capital needs.

VI. Information & Follow-up Items

A. Status Report: Special Projects Subcommittee (*B. Colgate*)

No report

B. Status Report: Design Review Committee (*J. Michaelson*)

No report

C. Status Report: Faculty & Staff Housing (*J. Michaelson*)

No report

D. Status Report: Student Housing (*R. Watts*)

No report

E. Status Report: Major Capital Projects (*attached*)

II. Correspondence

Meeting adjourned at 4:16p.m.

Minutes taken by Carolyn Franco, Office of Budget & Planning