

Meeting Minutes – September 26, 2017- 2:00pm-4:00pm

Location:	Library Room 1312
Members Present:	Chuck Haines, Joel Michaelsen, David Marshall, Pierre Wiltzius, Margaret Klawunn, Martin Shumaker, Richard Watts, David Paul
Members Absent:	Joe Incandela, Beverly Colgate, Ann Jensen Adams, Henning Bohn, Patricia Fumerton, Hieu Le, Rod Alferness, David Stamps
Alternates Present:	Timothy Sherwood, Shivkumar Chandrasekaran, Heather Stoll, Frank Castanha, Matthew Fritzler

I. Announcements

Acting Assistant Chancellor, Finance and Resource Management, Chuck Haines reported there are few major changes on the state budget. More noteworthy is the UC Office of the President (UCOP) focus on budget initiatives. UCOP has reappointed a committee to evaluate the operating budget. The group is scrutinizing audit recommendations and responding to measures set forth from California State Assembly Bill 97. Representation includes at least one member from each campus system-wide and comprises an assortment of Executive Vice Chancellor/Provosts, Vice Chancellors of Planning and Budget, Vice Chancellors of Administration, leadership from the UC System-wide Academic Senate and personnel from UCOP. Acting Assistant Chancellor Haines has replaced Marc Fisher to represent Santa Barbara. The committee has been meeting on a semi-regular basis to address the following:

- **Enrollment Objectives:** The state has tasked the UC to divert \$15M in state funding held at the Office of the President to support undergraduate enrollment this coming year. The committee is working to identify UCOP programs from which funding can be redirected to each campus in a ratio to match the planned enrollment increase. The Executive Vice Chancellor/Provosts contingency of the committee urgently recommends protecting existing allocations to academic programs. UCOP is developing a strategy whereby the state participates in funding. Although details are not yet available, Assistant Chancellor Haines is working to preserve a particular budget allocation that affects the Santa Barbara campus.

- Benchmarking: The committee is comparing the UC to like institutions to determine the appropriate budget for UCOP operations and campus expenditures. The unique structure of the UC poses a challenge. The committee is debating the value of comparing the UC against both private and public institutions, as each are subject to federal regulations. As a result of benchmarking with other AAU universities, the committee is changing policies around the following reimbursements and employee benefits:
 - a. Travel Expenses: The state considers reimbursements for travel expenses a benefit as opposed to the IRS, an assumption Assistant Chancellor Haines finds problematic.
 - b. Car Allowances: Currently available to some chancellors, EVCs and others with travel duties, the intent is to eliminate the allowance for new employees.
 - c. Cell Phone Reimbursements
 - d. Meal and Hotel Allowances: The cap is \$62 per day for meals and incidental expenses on business travel; Reimbursements for hotel charges have been reduced to \$275 per day, not including incidental taxes and fees, in line with CSU.
 - e. Relocation Allowances: The benefit will remain intact for faculty, but end for management staff.

II. Minutes

The minutes from July 27, 2017 were approved with two corrections.

III. Consent Item

A. Final Site List: UCSB Solar Photovoltaic Power Purchase Agreement

Assistant Chancellor Haines updated the Committee on the status of the Campus Solar PPA project since it previously recommended approval of six potential solar sites as a consent item in May. The sites include Intercollegiate Athletics, Cheadle Hall, Kerr Hall, Davidson Library Addition, and Theater & Dance (West). Campus proposes the addition of two more sites, the Music Building adjacent to Lottie Lehman Hall, and the Sierra Madre Villas Parking Canopy. Completion of these solar array systems is anticipated in the Spring/Summer of 2018. The Committee recommended approval of the two additional sites.

IV. Action Items (none)

V. Discussion Items

A. Capital Needs Presentation: Division of Student Affairs

Vice Chancellor of Student Affairs, Margaret Klawunn introduced the organization as 25 departments serving all undergraduate and graduate students with academic support and enrollment services. Student Affairs contributes to academic success by serving the emotional and physical health of the student body. However, a lack of functional space compromises the work they do. The need for new and improved facilities grows with increased enrollment numbers and out paces Student Affairs' current capacity. These unmet needs affect the delivery of services, departmental affinities, collaborations and interactions.

Nelson Scott Smith with Artichoke Design continued the presentation with an evaluation of qualitative needs as informed by interviews with students, faculty and staff. The current student body entails a changing composition. It also faces changes in health insurance and increasing mental health needs. Other areas with the most significant needs include the Student Resource Building, Admissions, the Visitor Center, Associated Students and the Multicultural Center. The outdated design inherent to aging buildings compromises functionality, collaborations, and staff and student well-being.

After the presentation, Student Services made the following clarifications:

- In addition to services, the other area of need concerns student requests for community spaces for various student populations to gather.
- The Visitor Center in SAASB is small, uninviting and poorly sited. It does not offer a remarkable first impression of campus. Student Services sees a new visitor center as development opportunity.
- 35,100 ASF represents the entire division of Student Services.
- Associated Students is a separate entity from the Graduate Students

Association.

- Funding strategies for Student Affairs space improvements might include donor projects and/or a student fees initiative.
- Projecting future student needs and requests can be challenging, as they rely heavily on social conditions that are difficult to predict.
- The LRDP projected figures for CAPS, CARE and Student Health Services based on enrollment growth that current student demand exceeds. Student Health Services is likely to move to another facility, perhaps as part of the future Ocean Road project. The LRDP site accommodations studies were performed under an old funding model that no longer represents current campus growth.
- Student Services includes the Recreation Department. It is currently undergoing an independent planning exercise.
- Opportunities exist in Isla Vista to extend campus' reach to break down barriers between Isla Vista life and campus life; CPC may want to explore a mixed-use approach to help with financing.
- Childcare facilities do not meet current demand. This is a pressing need for faculty, graduate and undergraduate student populations. Studies of additional sites for childcare are currently underway.

B. Capital Needs Presentation: Division of Social Sciences

Leila Rupp, Interim Dean, gave a presentation on the Division of Social Sciences, an organization that bridges the humanities and sciences. A vision for Social Sciences shared by old leadership and new focuses on interdisciplinary spaces that bring research to public policy and the community.

Social Sciences consists of 12 departments of disciplinary and interdisciplinary programs and prides itself on age, gender and racial/ethnic diversity within the organization. Its

programs need spaces that facilitate cutting-edge research, collaborative work and creative investigation. Programs require laboratory and studio space for art studios, video production, specialized collections and storage, as well as research labs for high-end computing and behavioral experimentation.

There is a desperate need for renewal projects in older buildings. Forty-three percent of core academic space is over 48 years old. Current buildings are expensive to convert for specialized research, collaboration, innovative teaching and community.

Campus-wide space issues include a lack of graduate student office space, emeriti space, the need for gender-inclusive restrooms, and DSP (Disable Students Program) testing. The division also needs an outreach center to connect campus and community.

In conclusion, Social Sciences confirmed the following points:

- Some needs could be combined with other divisions. Partnerships are already underway such as an anthropology lab in the new BioEngineering Building. Social Sciences is also exploring studio space in HFA and at Devereux.
- EVC Marshall suggested the need for a generic academic building to support faculty, TA office space, department space, and possibly classroom space. The campus might also support a generic lab building with shared, flexible space.
- EVC Marshall raised the question how to repurpose older buildings for newer needs.

VI. Information & Follow-up Items

A. Status Report: Special Projects Subcommittee (*B. Colgate*)

No report

B. Status Report: Design Review Committee (*J. Michaelson*)

No report

C. Status Report: Faculty & Staff Housing (*J. Michaelson*)

Ocean Walk Phases IV and V: The UCOP Real Estate office has agreed to Campus' selection of a 3rd-party developer on the Ocean Walk Phases IV and V faculty housing project; negotiations are moving forward with a developer agreement. The project consists of 70 units of for-sale housing, priced from \$550,000 to \$830,000. Campus expects units will be ready for sale in summer, 2019.

Ocean Road project: Campus expects planning to begin this year for a building to border Campus and Isla Vista, a large development of 540 mostly rental units for faculty and staff.

D. Status Report: Student Housing (*R. Watts*)

San Joaquin apartments, store and dining hall are open.

E. Status Report: Major Capital Projects (*attached*)

II. Correspondence

Meeting adjourned at 3:16p.m.

Minutes taken by Carolyn Franco, Office of Budget & Planning